



BRAC Subcabinet 2008 Progress Report of the State Action Plan Matrix

LEGEND		
Symbol Description	Primary (Black) *	Secondary (Grey)*
Action that extends to 2015		
Action that terminates prior to 2015		
Ongoing action beyond partial completion that extends to 2015		
Ongoing action beyond a milestone that extends to 2015		
Ongoing action beyond a milestone that terminates prior to 2015		

***Secondary action supports primary objective/program**

Dashboard Color Description	
Project is on track and ongoing at this time	
Project is off track or delayed	
Project has significant delays that may prevent completion by the projected completion date	

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
I. Enhance Information												
1) Study supply and demand of BRAC-related housing market		◆				●				DHCD	■	DHCD completed an internal analysis to evaluate the impact on Single Family and Multi-family programs. In addition, DHCD participated in a panel on the Fort George G.Meade housing market conducted by Sage Policy Group. The kick-off for the study was held March 2008 and is ongoing.
2) Develop timeline for arrival of jobs and estimates of when housing/revitalization/business assistance will be needed		●								DHCD, DBED	■	DBED developed timelines for the arrival of jobs for each military installation. Multi-family and revitalization projects were evaluated based on timing. Resource needs will be more acute for businesses and single family activities as the relocation of positions increases in 2010 and 2011.
3) Increase data and marketing of Rental Housing Locator: www.MDHousingSearch.org		◆				●				DHCD	■	DHCD marketed its Rental Housing Locator as part of outreach efforts. A letter to increase local listings has been drafted and targeted for mailing to apartment buildings in Harford, Cecil, and Anne Arundel Counties. The rental housing locator is also linked on DHCD's BRAC webpage.
a. Work with property and landlord associations to expand listings in BRAC areas										DHCD	■	DHCD worked with the Apartment and Office Building Association to place ads in the newsletter and Web site to reach Association members.
b. Incorporate into BRAC related marketing efforts										DHCD	■	DHCD mailed postcards advertising rental housing locator are available at the Maryland Transition/ One-Stop Career Center in Fort Monmouth, New Jersey and have been provided at relocation events.
4) Support Local Governments efforts to market their priority housing and neighborhood opportunities		◆				●				DHCD	■	DHCD participated in locally organized relocation events.
a. Support LIVE Baltimore marketing efforts			◆			●				DHCD	■	DHCD participated in "LIVE Baltimore's" April 12, 2008 "Green Light" tour of Baltimore City. DHCD announced a match of \$3,000 provided by Baltimore City to 100 households annually as part of the "LIVE Baltimore" and Baltimore City "Buy into Baltimore" tours. To be eligible for State funds, households are required to participate in the Maryland Mortgage Program.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
b. Leverage outside organizations to help promote activities (HBAM, MNCBIA, MAR, NARB)									DHCD		No activity on this item to date.
c. Incorporate local efforts in other DHCD marketing outreach									DHCD		This activity is in the planning stage.
5) Promote MMP and down payment assistance efforts to relocating personnel									DHCD		Since September of 2007, DHCD participated in 12 BRAC relocation events attended by nearly 3,500 individuals.
6) Market affordable rental housing finance programs to Local Governments and housing agencies									DHCD		This effort is ongoing as part of DHCD daily activities through one on one meetings, presentations, seminars, and briefings.
a. Outreach to Local Governments providing training to planning and land use officials and building permit officers									DHCD		This activity is in the planning stage and will be included as part of DHCD's ongoing training for Maryland Code Officials.
b. Outreach to Local Governments explaining BRAC enhancements and appropriate programmatic changes									DHCD		DHCD briefed local government representatives in one on one meetings as well as through trainings such as the BRAC Zone training.
c. Leverage annual housing conference to promote programs and BRAC response									DHCD		DHCD held annual housing conference on November 2007 featured a BRAC component that incorporated a range of presentations on BRAC activities.
d. Outreach to real estate development professionals including land use attorneys, architects, and engineers through national professional associations such as ULI, NAA, NAHB, etc.									DHCD		DHCD works regularly with real estate development professionals to inform them of programs, resources, and active initiatives including BRAC.
7) Develop a multimedia outreach campaign to communicate BRAC activities									DHCD		DHCD launched a BRAC Web page, advertised in a relocation guide, and sponsored a relocation event in Harford County and an event for BRAC-related businesses with the Baltimore Business Journal.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
II. Expand Affordable and Workforce Housing Opportunities											
1) Expand resources for MMP, multifamily construction and rehab programs, and down payment assistance programs to meet BRAC housing needs									DHCD		An allocation of state and federal funds specifically for BRAC have been limited due to fiscal and economic challenges. However, DHCD has applied for funds from the McArthur Foundation to develop a rental preservation initiative as part of BRAC. In addition, DHCD has received an increased allocation of Low Income Housing Tax Credits, an increase in Mortgage Revenue Bonds, as well as Neighborhood Stabilization Program Funds that will be used for homeownership and rental activities in communities across Maryland to address housing needs including the ongoing foreclosure challenges.
2) Coordinate with Local Governments to identify BRAC related affordable/workforce housing priorities									DHCD		DHCD held several meetings with local government representatives to gauge BRAC needs and priorities in 2007 and 2008.
3) Expand employer participation in the House Keys for Employees/ Smart Keys Program									DHCD		Outreach activities are underway.
a. Target defense contractors, Federal agencies/Military Personnel, and businesses that provide supportive service workers									DHCD		Outreach activities are underway.
4) Encourage Local Governments to adopt inclusionary zoning solutions and expand rental housing opportunities									DHCD		DHCD seeks to expand homeownership and multifamily housing as an ongoing department activity.
5) Implement the Workforce Housing Grant Program									DHCD		DHCD focused on existing programs due to economic and fiscal challenges at the state level. Evaluation of program to occur in 2010.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
6) Assess feasibility of new tools and programs to meet BRAC and other affordable housing needs									DHCD		DHCD is continuously working to expand affordable housing opportunities in Maryland by enhancing existing tools and programs. Recent efforts have been focused on preserving existing rental housing, targeting programs for BRAC, and mitigating foreclosures in Maryland. A new initiative, the Neighborhood Conservation Initiative, will use new federal foreclosure funds to help create affordable rental and homeownership housing in high foreclosure areas.
a. Assess feasibility of developing "mixed income/ mixed use" financing tool/ approach in partnership with Enterprise Housing Equity Fund and conventional banks									DHCD		DHCD to commence assessment in 2009. No activity to date.
b. Assess feasibility of nonprofit arm to enhance DHCD capacities (new market tax credits)									DHCD		DHCD met internally to evaluate the best approach to leverage New Market Tax Credits to support Maryland projects.
c. Assess feasibility of expanded resources through the creation of an Affordable Housing Trust Fund or Workforce Housing Fund									DHCD		DHCD worked with representatives of the advocacy community during the summer of 2008 to address the structure for managing an Affordable Housing Trust Fund. Given economic and fiscal challenges, further work on this activity is currently deferred.
d. Assess feasibility of using the Maryland Housing Fund to leverage private investment in a BRAC mortgage product									DHCD		No activity to date. The real estate and finance market may prohibit this activity in the near future. In fact, DHCD recently suspended single family Maryland Housing Fund activities.
7) Preserve existing affordable housing in BRAC areas and target troubled rental housing development for improvement through redevelopment									DHCD		DHCD applied for \$5 million in funds from the MacArthur Foundation to support the Maryland BRAC Preservation Initiative and Loan Fund. This is an effort to preserve an estimated 7,500 affordable housing units in Maryland over 10 years.
8) Prioritize rental housing funds/LIHTC to reflect BRAC projects									DHCD		DHCD updated the Qualified Allocation Plan to include extra points for BRAC related projects in the award of Federal Low Income Housing Tax Credits.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
III. Strengthen Neighborhoods											
1) Leverage key redevelopment and Smart Growth tools such as Community Legacy, Neighborhood Business Works, and Community Investment Tax Credits with enhanced resources to meet BRAC needs									DHCD		BRAC was a special theme for the FY 2008 and FY 2009 round of Community Legacy Grants. Other programs are being leveraged in an ongoing manner to expand capacity at the local level on a project by project basis. Expanded resources are limited in this fiscal environment but DHCD did allocate new resources for the Main Street Maryland and the Maple Street Program.
2) Support BRAC-related projects' financial assistance from DHCD's Division of Neighborhood Revitalization									DHCD		Project is on schedule.
3) Coordinate with Local Governments to identify priority existing communities in which to target revitalization and housing funding									DHCD		DHCD met with local government housing and other representatives in 2007 and 2008 to identify local housing and community development needs. Passage and implementation of BRAC Zones will provide a key avenue as will the ongoing Community Legacy Program and the Neighborhood Conservation Program which target resources to designated investment areas.
4) Assess feasibility of implementing targeted housing acquisition/rehabilitation financing tools									DHCD		DHCD is in the process of administering \$26 million new federal funds to acquire and rehabilitate vacant foreclosed homes in local communities in partnership with local governments.
a. New Homeowner Lending Product (Pending)									DHCD		DHCD developed an acquisition/rehabilitation lending product that provides borrowers a mortgage to purchase a single family home as a primary residence and obtain funds needed for repairs and/ or renovations at the same time. However interest from lenders has been limited due to its proposed structure. Additional work to modify the loan product and alternative approaches to terms may be needed.
b. Nonprofit Redevelopment Lending Product (Under Study)									DHCD		DHCD provided financial support to nonprofit home acquisition rehabilitation activities through the Community Legacy Program. A more structured activity is deferred.
5) Expand Main Street Program									DHCD		DHCD announced new "Main Streets" in June 2008.
a. Assess feasibility of expanding eligible program areas to include adjacent residential areas near Main Streets									DHCD		DHCD announced in June 2008 the new "Maple Street" Initiative and four communities have been chosen to participate.
b. Finance market studies in proposed new Main Streets									DHCD		No grants in FY 2008 were requested or awarded for market studies.

STATEWIDE - INFRASTRUCTURE & HOUSING

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c. Support capital investments in Main Streets									DHCD		DHCD announced in June 2008 roughly \$300,000 in grants for the Main Street Improvement Program Fund (MIP).
d. Replenish Main Street improvement fund to support operating costs									DHCD		DHCD announced in June 2008 roughly \$300,000 in MIP grant.
6) Use the LGIF Program for infrastructure improvements in redevelopment areas									DHCD		DHCD financed two infrastructure projects in BRAC jurisdictions in FY 2008 including a water/sewer project in Aberdeen and a range of activities in Laurel. Expansion of program tool under study by DHCD.
7) Use state-owned property for redevelopment/TOD/mixed income housing									DHCD, MDOT, DBED, MDP, DGS		DHCD is a partner in the redevelopment of State Center. DHCD is also working with MDOT on TOD activities.
a. Create TOD Closing Cost Assistance Product									DHCD		Down payment assistance tool is available for launch but resource availability is concern due to current economic climate.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
8) Collaborate with Smart Growth Sub-cabinet to assess feasibility of new tools and programs to meet BRAC needs	●							DHCD, MDOT, DBED, MDP, MDE		BRAC Revitalization and Incentive Zone Program is one key Smart Growth tool that has been launched.
a. Assess feasibility of Greyfields Program to reposition and transform underutilized older commercial properties into new mixed use facilities	—————	●							DHCD		DHCD is a partner in Baltimore City's pilot Shopping Center Transformation Initiative. DHCD's Community Legacy Program and Designated Neighborhoods Program will be available to help stimulate investment in select older shopping centers. In addition, The Task Force on the Future for Growth and Development also made a recommendation related to exploring a greyfields program.
b. Assess feasibility of Multi-Department Community Action Teams to provide revitalization project design and technical assistance	—————	●							DHCD		DHCD is working with the Smart Growth Subcabinet to implement a Smart Sites program. In addition, DHCD helped launch The Multi-Department Sustainable Communities Initiative launched to provide targeted municipalities resources for local planning activities. Eligibility is limited to non-entitlement jurisdiction based on sources of funds which limited participation of BRAC impacted jurisdictions.
c. Assess feasibility of DHCD role in utilizing TIF to meet local revitalization needs	—————	●							DHCD		The structure and commitment of State resources for infrastructure improvements in BRAC Zones is intended to help provide additional capacity to support innovative financing tools including the use of TIFs. DHCD will continue to explore additional opportunities to align its activities in support of local revitalization projects assisted with TIFs. Economic and fiscal challenges are widely impacting financial tools as well as the creation of new programs.
d. Assess feasibility of Rent Where You Work Program to encourage renters to live close to their employment	—————	●							DHCD		Targeting housing to employment centers is a policy action taken up by the statewide Task Force on the Future for Growth and Development. It is incorporated into several of the pending Task Force Recommendations. Current national economic conditions limit the creation of new programs.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
IV. Support Environmental BRAC Processes											
1) Provide guidance and conduct timely reviews of all local water resources elements in BRAC jurisdictions as part of local comprehensive planning process									MDE		Project is on schedule.
2) Provide guidance & conduct timely reviews of local water/sewer plans in BRAC jurisdictions									MDE		Project is on schedule.
3) Give priority review to all state-funded local water and wastewater infrastructure studies that support decision-making in BRAC jurisdictions									MDE		MDE is not funding any local studies. MDE applied for state-level OEA funds for a comprehensive regional analysis of water and wastewater system capacity throughout the APG Region where the need for such a study is greatest.
4) Conduct timely processing of all permits and approvals required for BRAC-related infrastructure and development projects									MDE		MDE encouraged the Army to avail itself of Agency's Sediment Control and Storm Water Management Expedited Review Process entailing the use of third-party plan reviewers, under the direction of MDE, to ensure timely review of submissions.
5) Process all BRAC-related grant/loan requests in a timely manner, providing applicant assistance as necessary									MDE		Project is on schedule.
6) Undertake timely air quality conformity review of any BRAC-related project deemed regionally significant by Local Governments									MDE		Project is on schedule.
7) Review all BRAC-related local landfill or transfer station expansions & new sitings, providing regulatory assistance as needed									MDE		Project is on schedule.
8) Support local initiatives to create waste-to-energy projects by fostering technology transfer and then undertaking timely review of projects that come to fruition									MDE		Project is on schedule.
9) Process all BRAC-related VCP applications in a timely manner									MDE		Project is on schedule.

STATEWIDE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
V. Support Land Use and Planning											
1) Develop BRAC data information package for Local Governments in updating their land use plans				●					MDP, MDE	■	MDP collected housing sales, school projections and permit information through the BRACSTAT Process.
2) Provide flexible "mixed-use" zoning tools that would promote redevelopment of areas in need of revitalization			●						MDP	■	MDP provided mixed use zoning information in support of TOD and Transfer of Development Rights concepts to support land preservation and to direct growth into Priority Funding Areas (PFAs).
3) Create visualization and information tools that enable and assist BRAC communities to create innovative design standards			◆						MDP, MDOT, DBED, MDE, DHCD	■	MDP worked on measure however budget constraints restrict future funding.
4) Provide incentives to focus and target BRAC growth into PFAs (BRAC Zones)		◆				●			DBED, MDP, DHCD	■	DBED coordinated the enacting of legislation and facilitated the review of the first five BRAC Zone applications.
5) Review and assist BRAC jurisdictions in development of zoning and subdivision regulations that support Smart Growth							●		MDP	■	MDP provided information as requested through outreach efforts.
6) Monitor and participate in development of Census 2010 programs to ensure accuracy for existing population and BRAC growth				●					MDP	■	MDP engaged in process beginning in Fall 2009.
7) Develop metrics to track performance of state agency BRAC initiatives (BRACSTAT)				●					MDP	■	MDP developed several BRAC metrics that are now being used as part of MDP's BRACSTAT. Separating building permits by inside and outside of the County PFAs has been a challenge that MDP continues to work on. MDP has provided permit information inside and outside the PFA for 6 of 10 Counties.
8) Coordinate with regional MPOs to monitor growth impact patterns and update cooperative forecasting process (including vacant land inventory and land use update) taking BRAC into account				●					MDP, MDOT	■	MDP is meeting on a monthly basis with our regional planning organizations including the Baltimore Metropolitan Council and the Washington Area Council of Governments. These two organizations cover most of the BRAC impacted jurisdictions. MDP continues to support the CSSC Regional GIS mapping effort that once implemented in 2009, will allow local governments to evaluate land use and vacant land both locally and on a regional basis.

STATEWIDE - INFRASTRUCTURE & HOUSING											
ACTION								RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015			
VI. Revitalize Commercial Corridors											
1) Provide flexible mechanisms such as form-based codes and collaborative design processes to promote redevelopment within BRAC communities									MDP, DBED		MDP met with several jurisdictions to discuss areas targeted for revitalization and necessary zoning to support effort.
VII. Support for Schools											
1) Assess feasibility of incorporating Smart Growth principles in school construction priority evaluation process									MDP, IAC		MDP completed geographic analysis of State Capital Improvement Program (CIP) funded school construction projects located within a PFA and within a 10 mile radius of a BRAC installation and/or 20 minute travel time to a BRAC installation. Analysis to be used in the prioritization of BRAC-related public school construction projects.

STATEWIDE - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Promote Transportation Alternatives - Transit, Carpool and Vanpool											
1) Implement MARC Growth and Investment Plan, improving service for existing customers and expanding capacity and service									MTA		MDOT programmed \$126 million for the six year FY2009-2014 Capital Programming period. Funds will purchase new railcars, improve station facilities and rail infrastructure, and expand parking at stations. Planning underway for Aberdeen parking expansion, improvements to Penn Line track, and Penn Station improvements. (See p. MTA-8 of the FY09-14 Draft CTP)
2) Promote seamless transit connections and customer convenience to and on military installations									MTA		Discussions with local jurisdictions, service providers and installations are underway.
a. Develop MOUs to address security issues of direct service									MTA		Project on schedule.
b. Coordinate with APG on internal mobility for transit riders									MTA		Discussions with local jurisdictions, service providers, and installations are underway.
3) Complete Smart Card implementation to provide seamless connections between MTA transit services, WMATA, and LOTS									MTA		Project on schedule.
4) Provide continual ride-share coordination, promoting transit options, cost-effective carpooling and van pooling									MTA		MTA's rideshare and marketing of local programs were funded. Transportation demand management efforts continue in coordination with local jurisdictions and installations.

STATEWIDE - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
a. Add temporary coordinators for one-on-one support during BRAC influx									MTA	Green	To be implemented in FY 2010 to meet major BRAC movements.
b. Explore "Flex-car" service options									MTA	Yellow	Discussions are underway with local Rideshare programs.
5) Assess feasibility in BRAC corridors for revitalizing communities through transportation improvements with emphasis on mass transit									MDP, DHCD, DBED, MDOT	Green	Feasibility study is underway with participation from MDP, DHCD and DBED.
II. Encourage Smart Growth Transportation Policies and Projects											
1) Revive the Community Safety and Enhancement Program									MDOT	Green	MDOT programmed \$143 million in the FY2009-2014 Draft Consolidated Transportation Plan (CTP) for highway transportation projects in designated revitalization areas (See p. SHA-SW-2 of the FY09-14 Draft CTP).
2) Expand pedestrian and bicycle access									MDOT	Green	Access underway.
a. Emphasize inclusion of sidewalks and bicycle lanes in SHA projects									MDOT	Green	Project is on schedule.
b. Target potential BRAC transportation enhancement program funding for bicycle and pedestrian improvements									MDOT	Yellow	MDOT is considering the implementation of this program.

STATEWIDE - TRANSPORTATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
3) Promote TOD projects along MARC and WMATA system, targeting mixed-use and walkable, vibrant communities										MDOT		MDOT, WMATA and MTA are actively engaged in effort.
4) Promote growth in targeted municipalities and growth areas through investments such as evaluation of additional MARC stations										MTA		Activity underway as part of the MARC Growth and Investment Plan (See p. MTA-8 of the FY09-14 Draft CTP).
III. Provide Customer Service												
1) Assess feasibility of new air service options at BWI Airport to serve BRAC employees, contractors and families										MAA		Feasibility to be implemented in FY 2010 to meet major BRAC movements upon population increase.
2) Deploy MVA Mobile Vehicle for vehicle registration, licensing, and other services for relocating employees at BRAC installations										MVA		Deployment to be implemented in FY 2010 to meet major BRAC movements.
3) Participate in relocation fairs to promote transportation services for workers and families										MTA		MDOT and MTA participated in Baltimore City's Greenlight Baltimore Fair and Tour, Harford County Relocation Fair and DISA Employee Picnic. Pending available travel funds, MDOT and MTA will continue to assist in future outreach efforts.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION								RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014				2015
I. Customize, Create and Expand Workforce Programs											
1) Obtain job qualifications and specifications from incoming BRAC related employers	—◆—	—	—	—	—	—	—	—	DLLR, DBED	Green	DLLR and DBED working with incoming commands to identify job skill requirements.
2) Expand services within One-Stops to serve needs of BRAC-related companies (specialized recruitments, pre-screening and referrals, job fairs, and customized training solutions)	—◆—	—	—	—	—	—	—	—	DLLR, DBED, MHEC	Green	DLLR, DBED and MHEC expanded efforts to include services for veterans and those seeking BRAC-related information.
a. Coordinate with state workforce systems in providing business services to BRAC-related employers	—◆—	—	—	—	—	—	—	—	DLLR	Green	Project on schedule.
b. Develop a Defense Worker Exchange Program for BRAC-related agencies	—◆—	—	—	—	—	—	—	—	DLLR	Yellow	DLLR is working with BRAC-related agencies and Federal officials to identify obstacles for job-seekers and actions that the State can assist.
c. Increase MHEC approved training vendors within One Stop system to train more job seekers for BRAC-related jobs	—	—	—	—	—	—	—	—	DLLR, MHEC	Green	MHEC increased connectivity to One-Stop system for community colleges, public and private universities.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
3) Provide employment assistance to relocating BRAC spouses and other family members (such as One-Stop services, career consultation, resume assistance, and customized recruitment opportunities)										DLLR, MHEC, MSDE	Green	DLLR sponsored transition fairs for both DISA and C4ISR command from Fort Monmouth.
4) Develop inter-state commuter incentive program for non-Maryland workers commuting to BRAC employment locations in Maryland										DLLR, MDOT	Yellow	DLLR is providing information on current Federal transportation incentives to personnel through the Maryland Transition/One-Stop Career Centers at Fort Monmouth and DISA. DLLR continues to coordinate with MDOT on promoting transit ridership to out of state commuters. Efforts are focused now on improving transit access to the installations.
5) Expand current veterans programs and other resources for veterans in One-Stops										DLLR	Green	Project is on schedule.
6) Provide targeted outreach to qualified job seekers for BRAC-related positions										DLLR, MHEC, MSDE, DBED	Green	Project is on schedule.
7) Create workforce training programs focused on BRAC-related jobs for emerging, existing and under-utilized workforces (Construction, IT, service industry, etc.)										DLLR, MHEC, MSDE	Yellow	DLLR is identifying obstacles for the traditionally underutilized workforces.
8) Coordinate BRAC-related workforce development through Workforce ONE Maryland program (\$4M DOL Grant)										DLLR	Green	Project is on schedule.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
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9) Assess and streamline 20+ occupational licensing requirements to create smooth transitions for employees relocating to Maryland									DLLR, MHEC	Green	DLLR will introduce legislation in 2009.
10) Assess PWQ eligibility for small and mid-sized manufacturing and technology companies									DLLR, MHEC, DBED	Yellow	DLLR, with input from MHEC on specialized programs, will coordinate with DBED, administrator of PWQ Program.
11) Expand capacity of MWE to provide premium service to job seekers and employers									DLLR	Green	Project is on schedule.
a. Establish link to employment/workforce development opportunities for each military installation									DLLR	Green	Project is on schedule.
II. Bridge Educational Systems with BRAC Workforce Needs											
1) Integrate 21st Century Workplace Survival Skills programs into P-20 educational institutions									DLLR, MSDE, MHEC	Green	Project is on schedule.
2) Assess preparedness of Maryland educational institutions to meet educational requirements of BRAC jobs									DLLR, MSDE, MHEC	Green	Project is on schedule.
3) Align adult education programs, TANF employment programs, and mature worker programs in workforce development									DLLR, MSDE, MHEC, DHR	Green	Project is on schedule.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
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4) Facilitate articulation of military and immigrant work experience and education into Maryland education standards										DLLR, MHEC		DLLR developing program with U.S. Veterans Administration.
5) Identify, develop and implement 2+2+2 educational for BRAC-related occupations										DLLR, MSDE, MHEC		DLLR working with DBED and MSDE to identify BRAC-related occupations and skills for workforce.
III. Facilitate Growth of Higher Education BRAC Programs												
1) Create competitive grant program to fund BRAC-related higher education initiatives (BRAC Fund)										MHEC		MHEC announced 16 awardees for the first round of grants in December 2008.
2) Develop MOUs between Maryland IHEs & NJ/VA/DC IHEs to transfer academic credit for BRAC-related students especially graduate level credit										MHEC, USM, IHEs		39 institutes of higher education named BRAC facilitators within admissions offices. University of Maryland System, College Park offered BRAC personnel access to transcript evaluation software. This allows students at 49 schools in New Jersey to obtain an assessment of their transcripts.
3) Assess capacity of educational facilities to accommodate BRAC workforce needs										MHEC, USM, IHEs		MHEC scheduled to begin study in December 2008.
4) Evaluate BRAC-related program proposals from IHEs										MHEC		Project on schedule.
IV. Identify and Prioritize School-related Capital Improvement Programs												
1) Review and assess facility needs and enrollment projections set forth in K-12 educational facilities master plan										IAC (MDP)		MDP reviewed all Educational Facilities Master Plan (EFMPs) submitted in July 2008, and is assessing relative to the CIP requests submitted in October 2008. Consistency between the EFMP and the local comprehensive plan is discussed at CIP meetings with Local Education Agencies (LEAs) throughout October.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
2) Explore public/private partnerships and alternative financing for school construction needs	————●								IAC		The Public School Construction Program (PSCP) disseminated information on alternative financing arrangements, reviewed proposals, and interpreted procedures for LEAs pursuing these financing methods. Interest has not been strong. There is considerable interest in alternative project delivery methods, particularly Construction Management At-Risk.
3) Assess feasibility of flexible procedures and funding sources for LEA to proceed with BRAC-related projects outside of annual CIP funding schedule	————●								IAC		The Interagency Commission had no requests for approval of BRAC-related projects outside of the normal CIP funding schedule.
V. Support Science Technology Engineering and Mathematics (STEM) Programs											
1) Conduct bi-annual STEM Coordinators meetings→								MSDE		MSDE's STEM Coordinators meeting scheduled for December 2008.
2) Conduct annual STEM Conference→								MSDE		MSDE's STEM Conference is scheduled for January 2009.
3) Create STEM website and disseminate information such as grant opportunities and best practices	—●								MSDE		MSDE Web site has been accessible since April 2008: http://www.marylandpublicschools.org/MSDE/programs/stem .
a. Link MSDE STEM initiatives and each LEA STEM website	—●								MSDE		MSDE established links to all LEAs through a STEM Web site.
4) Investigate best practices nationwide and gather information on STEM programs with a focus on elementary and middle schools	————●								MSDE		MSDE investigating and highlighting best practices to be further discussed at upcoming STEM Conference in January 2009.
5) Provide technical assistance to local school systems●								MSDE		MSDE responded to local school system requests and needs.
a. Best practices in STEM education●								MSDE		MSDE provided best practices through STEM Web site/briefings.
b. STEM grant application, management and implementation●								MSDE		MSDE's final reports for FY 2007 were due October 2008. Interim reports for FY08 collected July 08.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
6) Award yearly State STEM Planning/ Implementation Grants to local school systems	----->									MSDE		MSDE's FY 2009 grants were awarded in July 2008. Future grant awards will depend on fund availability.
7) Strengthen professional development for teachers in STEM and special education	----->	◆								MSDE, MHEC		MSDE provided professional development provided at the LEA level. MSDE adjusting the FY10 STEM application to strengthen Professional Development.
8) Promote Regional STEM Initiatives	----->				◆					MSDE		MSDE's STEM coordinator and specialist supported LEAs as they coordinate regional STEM initiatives.
a. Create STEM career pathway from middle school through graduate studies	----->				◆					MSDE, MHEC		MSDE's data collected on STEM pathways K-16 underway and convening a State STEM Advisory Team to provide future guidance for STEM initiatives.
b. Coordinate among K-12, community college and university partners to develop STEM curriculum and programs	----->				◆					MSDE, MHEC		MSDE established an interdivisional STEM planning committee and is creating a Superintendent's STEM Advisory Team that will include higher education partners. Higher education is part of the annual STEM conference planning.
VI. Support Career and Technology Education (CTE) Pathway Programs												
1) Target federal Perkins funding to expand CTE programs in BRAC local school systems	----->	◆								MSDE, MHEC		MSDE leadership funds were distributed through competitive grants targeted at BRAC/STEM related programs.
2) Expand PLTW high school and Gateway to Technology middle school program availability and student enrollment	----->	◆				●				MSDE, MHEC		MSDE's BRACSTAT reflected expansion by school and school districts. There are 33 schools in BRAC LEAs have Project Lead the Way (PLTW).
3) Expand professional development for CTE teachers and guidance counselors	----->	◆								MSDE, MHEC, DLLR		MSDE's leadership funds are targeted by career cluster and support BRAC-related programs and teachers.
4) Provide assistance to local school systems and community colleges for expanding CTE pathway programs leading to industry certifications	----->				◆					MSDE, MHEC		Statewide Advisory Group met three times to support students earning industry certification.
5) Provide assistance to local school systems and IHEs implementing articulated homeland security programs	----->				◆					MSDE, MHEC		MSDE's leadership funds were targeted to support expansion of homeland security programs.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
6) Promote Regional CTE Initiatives									MSDE		MSDE promoted Career and Technology Education (CTE) initiatives.
a. Support development of strong mathematics and science curricula through CTE programs									MSDE		MSDE expanded PLTW pre-engineering and additional support is given to Stevenson University which serves as the program affiliate for Biomedical.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
b. Provide and implement PLTW/GTT pre-engineering programs in middle and high schools	—●								MSDE		MSDE leadership funds were targeted to support expansion of PLTW/GTT programs.
VII. Establish Innovative Schools and Rigorous Programs											
1) Support and expand charter schools through the award and monitoring of \$18 million Federal grant	—●								MSDE		MSDE opened nine new charter schools in 2007-2008. There were four additional charter schools opened in 2008-2009 for a total of 34 charter schools in Maryland.
2) Support expansion of Advanced Placement courses	-----▶								MSDE		MSDE reported an increase of 10 percent in the number of students taking AP exams in 2007. The number passing an AP exam rose 5 percent. In 2008, Maryland ranked #2 nationwide in AP performance and #2 in five-year participation growth.
3) Support expansion of International Baccalaureate Schools	-----▶								MSDE		MSDE reported an increase to 25 the number of IB schools in BRAC LEAs.
4) Support expansion of child care access	—▶								MSDE		MSDE reported an increase of 22 percent of pre-K programs and a four percent increase in licensed child care slots occurred in 2007-2008.
5) Improve quality of child care by increasing pre-K education programs in accredited child care centers	—▶								MSDE		MSDE reported an 85 percent increase in the number of accredited early care and education programs in BRAC-impacted jurisdictions which occurred in 2007-2008.
VIII. Increase College Participation and Achievement											
1) Increase dual enrollment opportunities	-----▶								MSDE, MHEC, DLLR		MSDE is challenged in seeking data collection.
2) Increase number of 2+2+2 programs	-----▶								MSDE, MHEC, DLLR		The Teacher Academy of Maryland (TAM) is the only state-wide 2+2+2 program at this time. The Division of CTE is working on state-wide articulation agreements for several CTE programs including engineering, graphic communications, bioscience and IT.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION											
ACTION								RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015			
IX. Promote Teacher Recruitment and Certification Programs											
1) Support alternative teacher certification programs (New Teacher Project, Teach for America, Troops to Teachers, and Transition to Teaching)									MSDE		MSDE produced an increase of 100 percent over 2007's number of participants in the Alternative Teacher Certificate programs.
2) Evaluate pension policy procedures that encourage highly qualified teacher relocation to Maryland		→							MSRA		Maryland State Retirement Agency (MSRA) is deferring action based on current budget constraints and the economic downturn, compounded by the State's obligation for current retirees' pension benefits and unfunded long term health benefits for retirees.
3) Evaluate teacher certification procedures that encourage highly qualified teacher relocation to Maryland		→							MSDE		Recent regulatory changes allow for a teacher with an approved program, a professional certificate, and the test used to attain that certificate, to be issued a comparable Maryland certificate. MSDE has reciprocity for education preparation programs with all states and territories.
4) Revise teacher certification regulations to facilitate process for new and relocating teachers		●							MSDE		MSDE revised testing requirements are increasing options and flexibility.
5) Expand Associate of Arts in Education programs									MSDE, MHEC		MSDE tracking study is promoting continuous improvement and expanding options.
X. Expand BRAC-Related Employment Opportunities for Maryland Students											
1) Expand partnerships with businesses, apprenticeship programs, and industry associations to create internships and employment opportunities for Maryland high school students									MSDE		MSDE included partnerships, internships and industry associations in CTE.
2) Expand BRAC-related work-based learning experiences for high school students									MSDE		MSDE included work based learning experiences in CTE programs.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
3) Provide students with information about security clearance requirements/processes and the impact of student behavior on the ability to obtain a security clearance									MSDE		MSDE incorporated security clearance curriculum in several programs.
a. Work with BRAC-related agencies to identify and address security clearance issues									MSDE, DLLR, MHEC		MSDE coordinated with DISA and DBED on securing experts in the security clearance field. DISA made security clearance presentations to guidance counselors, supervisors and STEM coordinators at yearly meetings.
b. Embed student behavior linkage and security clearance information in character education newsletter and handouts									MSDE		MSDE included security clearance information in Character Education newsletter.
c. Encourage local school systems to include student behavior and security clearance linkage as part of their character education message									MSDE		MSDE provided district character coordinators facts about security clearances to disseminate to their school character coordinators.
d. Incorporate student behavior and security clearance linkage as part of the message of speakers from the Speakers Bureau and Ethics Speakers									MSDE		MSDE provided ethics bureau speakers facts about security clearances to include in their presentations to high school students.
e. Develop financial literacy awareness among students through the development of a personal resource management course									MSDE		MSDE incorporated content from the Personal Resource Management modules in courses offered in local school systems, primarily in Family and Consumer Sciences.
f. Develop a Security Clearance Education Website									MSDE		MSDE added security clearance information to the BRAC Web site.

STATEWIDE - WORKFORCE DEVELOPMENT & EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
XI. Enhance Information about Maryland Public Schools											
1) Develop communications and marketing plan including informational pamphlets designed to assist BRAC students and families									MSDE, MHEC, DLLR		MSDE information materials distributed at all outreach opportunities.
2) Participate in relocation fairs for DISA, Fort Monmouth, ATEC and other relocating agencies									MSDE, MHEC, DLLR		MSDE participated in relocation fairs in Virginia and Fort Monmouth, New Jersey.

STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS											
ACTION								RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Provide Small and Minority Businesses Equal Access to Procurement/Business Opportunities											
1) Conduct and update an Economic Opportunities Study to identify BRAC business opportunities for small, minority and women owned businesses	●	-----						●	GOMA, DBED, DHCD	Completed	GOMA coordinated the completion of the Maryland BRAC Small and Minority Business Opportunities Study in October 2008.
a. Conduct a contracting needs assessment to identify contracting opportunities and contractor requirements (security clearances, skill level, capacity, size, special skill set, certifications)	●								GOMA, DBED	Completed	GOMA completed assessment.
2) Coordinate statewide meetings with contracting organizations and alliances to identify BRAC opportunities for small, minority and women owned businesses	●	-----						▶	GOMA, DBED	Completed	GOMA presented at Baltimore Washington Corridor Chamber of Commerce meeting October 2008 and participated in procurement fairs.
3) Coordinate with SBDC, advocacy groups, legislators, and all levels of government to organize BRAC procurement and outreach fairs		-----						▶	GOMA, DBED	Completed	GOMA partnered with SBDC and PTAP to present BRAC Small and Minority Business Opportunities Study to State legislators and continued support at procurement and outreach fairs.
4) Identify and disseminate statewide best practices for providing minority business access to DoD procurements	●								GOMA	Completed	GOMA completed project.

STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
5) Participate in relocation fairs for DISA, Fort Monmouth, ATEC and other relocating agencies									GOMA, DBED, DHCD		GOMA supported participation at relocation fairs at DISA and Fort Monmouth, New Jersey.
6) Facilitate SBDC and PTAP implementation of strategy for improving minority business access to BRAC contracting opportunities									GOMA, DBED		GOMA organized outreach to Small and Minority Business Liaisons of SBDC.
7) Assist minority businesses to take advantage of mentoring programs and security clearance best practices									GOMA, DBED		GOMA provided workshop information offered by SBDC and PTAP to small and minority businesses.
8) Create BRAC Small and Minority Business Advisory Group to assist MBE's in gaining access to DoD opportunities									GOMA		Project complete.
9) Create partnerships with defense industry to formalize connections with small, minority and women owned businesses									GOMA, DBED		GOMA met with installation commanders to bridge partnerships for opportunities.

STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
10) Track BRAC related minority business outcomes to measure minority business BRAC success	→									GOMA		GOMA has been faced with challenges due to the system being administered by federal system.
II. Apply MBE Requirements to all State BRAC Projects												
1) Improve access to school construction projects by minority business										GOMA		GOMA hosted a workshop with MDE at the lower shore on September 2008.
2) Improve access to transportation related projects statewide by minority business										GOMA, MDOT		GOMA and MDOT presented before the United Metropolitan Truckers Association on October 2008.
3) Improve access to water and waste water related projects statewide by minority business										GOMA, MDE		MDE aggressively implemented new legislation. MDE initiated special effort to obtain voluntary interim reports from locals prior to project completion.
4) Assess feasibility of creating reciprocal MBE certification process with State, Federal and Local Governments	●									GOMA		GOMA completed Memorandum of Understanding with Disadvantaged Business Enterprises (DBE), District of Columbia, Maryland and Virginia - Modified Certification Reciprocity Program, September 2008.
III. Improve Access to Capital												
1) Increase capital available to minority businesses for bonding and business expansion										GOMA, DBED, MDOT		GOMA coordinated with Meridian Management Group to begin accessing capital for small and minority business enterprises.
2) Promote Hub Zones and Enterprise Zones										GOMA, DHCD, DBED		GOMA transmitted HUB zone information to businesses.

STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
IV. Enhance BRAC Procurement Information Dissemination												
1) Use GOMA website to provide comprehensive links to significant BRAC related procurements	→	→	→	→	→	→	→	→	→	GOMA	■	GOMA coordinated with DBED to post available opportunities on Web site.
2) Provide access to MBE procurement and certification training programs via GOMA website	→	→	→	→	→	→	→	→	→	GOMA	■	GOMA posted of Web site and participated in event with MDOT in October 2008.
V. Enhance Economic Development Assistance/Outreach												
1) Coordinate grant assistance provided by DoD OEA	→	→	→	●						DBED	■	DBED managed the \$4.1 million OEA grant that provided funding to MDE, MDP and MDOT for projects to accommodate BRAC-related growth.
2) Develop and coordinate BRAC marketing plan with local, regional, and private sector entities	→	→	→	→	→	→	→	→	→	DBED, DHCD, DLLR, MHEC, GOMA, MSDE, MDOT, MDP, MDE	■	Agencies developed BRAC marketing plan. DBED developed BRAC Web site, launched in December 2008. DBED continues to coordinate marketing activities with local, regional and private sector entities.
a. Disseminate Maryland relocation information package	→	→	→	→	→	→	→	→	●	DBED, DHCD, DLLR, MHEC, GOMA, MSDE, MDOT, MDP, MDE	■	DBED produced prototype. Standard being developed.
3) Assist BRAC-related companies locating in Maryland	→	→	→	→	→	→	→	→	→	DBED, GOMA, DLLR	■	DBED's Office of Military & Federal Affairs supported DBED's Regional Development and Business Development teams to assist BRAC-related companies locating in Maryland. Through presentations, outreach and networking activities,
a. Coordinate key site location for BRAC-related businesses	→	→	→	→	→	→	→	→	→	DBED	■	DBED's Office of Military and Federal Affairs supported Regional and Business Development Teams and local economic development agencies with property referrals for prospects.
4) Assist expanding current Maryland based operations	→	→	→	→	→	→	→	→	→	DBED, GOMA, DLLR	■	DBED's Regional Development teams contacted existing contractors to assist with needs.

STATEWIDE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
5) Implement and evaluate BRAC Zones to provide local jurisdictions incentives to redevelop areas that can be utilized for BRAC employer and residential locations within PFAs										DBED, MDP, DHCD		DBED coordinated the enacting of legislation and facilitated the review of the first five BRAC Zone applications.
6) Support technology transfer and commercialization activity by funding entrepreneurs collaborating with BRAC affiliated researchers										DBED, TEDCO		DBED established the \$375,000 Entrepreneurial Fund to encourage technology transfer and commercialization at Fort Monmouth, DISA and other BRAC-affected installations through TEDCO.

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Expand Affordable and Workforce Housing Opportunities											
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)									DHCD		DHCD updated Qualified Allocation Plan to include extra points for BRAC related projects in the award of Federal Low Income Housing Tax Credits.
a. Cherrydale Apartments									DHCD		DHCD completed 2007 Award.
b. Poppleton Phase II									DHCD		DHCD completed 2007 Award.
c. Francis House aka Jenkins House									DHCD		DHCD completed 2007 Award.
d. Pennrose New East Baltimore									DHCD		DHCD completed 2007 Award.
2) Determine and implement appropriate BRAC-related incentives for Baltimore City									DHCD		DHCD announced a match of \$3,000 provided by Baltimore City to 100 households annually as part of the "LIVE Baltimore" and Baltimore City "Buy into Baltimore" tours. To be eligible for state funds, households are required to participate in the Maryland Mortgage Program.
II. Strengthen Neighborhoods											
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)									DHCD		DHCD's 2008 Community Legacy awards included many projects in BRAC jurisdictions. BRAC grants included revitalization projects in Baltimore City, acquisition/rehabilitation projects to preserve affordable housing in Anne Arundel County and market studies and revitalization projects in Harford County.
a. Harford - 5 Projects									DHCD		DHCD completed 2007 Award.

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
b. Baltimore Co. - 2 Projects●●●						DHCD		DHCD completed 2007 Award.
c. Baltimore City - 18 Projects●●●						DHCD		DHCD completed 2007 Award.
2) Assist local economic and small business development through Neighborhood BusinessWorks (2007 projects reflected)	—————●	—————●	—————●	—————●	—————●	—————●	—————●	—————●	DHCD		Ongoing effort based on the feasibility of project.
a. Washington Village/ Pigtown Neighborhood Planning Council●●●						DHCD		DHCD completed 2007 Award.
b. Federal Hill Main Street, Inc.●●●						DHCD		DHCD completed 2007 Award.
c. Govanstowne Business Association●●●						DHCD		DHCD completed 2007 Award.
d. Waverly Main Street●●●						DHCD		DHCD completed 2007 Award.
e. Fell's Point Development Corporation●●●						DHCD		DHCD completed 2007 Award.
f. Pennsylvania Avenue Redevelopment Collaborative, Inc.●●●						DHCD		DHCD completed 2007 Award.
g. Jonestown Entrepreneur Center●●●						DHCD		DHCD completed 2007 Award.

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
III. Implement FY '08 Region-Specific Drinking Water & Wastewater Treatment Capital Projects											
1) Aberdeen WWTP - Enhanced Nutrient Removal									MDE	On Schedule	Project is on schedule.
a. Design engineering											
b. Construction											
2) Back River WWTP - Enhanced Nutrient Removal									MDE	On Schedule	Project is on schedule.
a. Design engineering											
b. Construction											
3) Back River WWTP - Gravity Sludge Thickeners									MDE	On Schedule	Project is on schedule.
a. Design engineering											
b. Construction											
4) Chesapeake City Water Storage Tank									MDE	On Schedule	Project is on schedule.
a. Design engineering											
b. Construction											

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
5) Elkton WWTP - BNR / ENR Upgrade●●●	MDE	Project is on schedule.	
a. Construction●●●			
6) Havre de Grace WWTP - BNR / ENR Upgrade●●●	MDE	Project is on schedule.	
a. Construction●●●			
7) Joppatowne WWTP - Enhanced Nutrient Removal●●●●	MDE	Project is on schedule.	
a. Design engineering●●●●			
b. Construction●			
8) North East Water System Improvements●●●	MDE	Project is on schedule.	
a. Construction●●●			
9) Port Deposit existing Water Treatment and Intake●●●	MDE	Project is on schedule.	
a. Construction●●●			

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
10) Rising Sun WWTP - Upgrade●								MDE	[Red]	Project has yet to be initiated by the Town of Rising Sun.
a. Design engineering●										
b. Construction	●									
11) Sod Run WWTP - Biological Nutrient Removal●								MDE	[Yellow]	County will commence design study by end of 2008.
a. Design engineering●										
b. Construction	●									
IV. Support Environmental BRAC Processes											
1) Complete BRAC-related elements of Coastal Plain aquifer assessment●								MDE	[Green]	Project is on schedule.
2) Complete BRAC-related elements of Piedmont aquifer assessment●								MDE	[Green]	Project is on schedule.
3) Complete engineering technology assessments of local water & wastewater treatment systems●								MDE	[Green]	Project is on schedule.

ABERDEEN PROVING GROUND - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
4) Develop and document a state financing strategy in support of adequate local water and wastewater infrastructure									MDE		Project is on schedule.
V. Support Land Use and Planning											
1) Provide technical assistance in updating Baltimore City's zoning code through comprehensive rezoning process									MDP		The City of Baltimore is in the final stage of committee public presentations for sections of the zoning code update. MDP served on the review committee and provided input for data sharing agreement that will allow MDP to perform growth and build out analysis in support of BRAC-related projects.
2) Provide technical support for creation of TOD zoning and incentive programs for transit nodes throughout Baltimore City									MDP, MDOT		MDP will be provide assistance through the BRAC Zone process beginning in 2009.

ABERDEEN PROVING GROUND - TRANSPORTATION										
ACTION								RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015		
I. Promote Transportation Alternatives - Transit, Carpool, And Vanpool										
1) Evaluate additional direct transit service to APG through the Local Bus (LOTS) Harford and Cecil transit development plans									MTA	MTA completed Harford Transit Development Plan (TDP). No specific BRAC route recommended. Cecil TDP underway.
II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements										
1) Identify and implement key intersection improvements									SHA	SHA completed Traffic Study. There were six intersections near APG prioritized for project development based on proximity to the base and projected future traffic operations. Currently in design: MD 715 @ US 40 including Old Philadelphia Road, US 40 @ MD 159/MD 7, MD 22 @ Old Post Road, MD 22 @ Beards Hill Road, US 40 @ MD 155/MD 7A, and MD 22 @ MD 462. (See p. SHA-SW-7 of the FY09-14 Draft CTP)
a. Conduct traffic study to identify potential intersection improvements.										Project completed in 2007.
b. Implement intersection improvements identified in the traffic study (US 40/MD 715 interchange - \$8M earmarked)										SHA concepts completed. Value Engineering study to identify alternatives is underway.
2) Implement bridge replacement construction for MD 7 structure over Cranberry Run									SHA	Under Construction. Anticipated completion in December 2008. (See SHA-H-3 of the FY09-14 Draft CTP)

ABERDEEN PROVING GROUND - TRANSPORTATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Implement ADA improvements and build station at Edgewood MARC Station									MTA		Improvements underway. (See p. MTA-7 of the FY09-14 Draft CTP)
a. Planning and engineering											Design 85% complete
b. Construction											Under Construction. Anticipated completion in winter 2009.
2) Planning and Engineering for assessment of transit needs for BRAC: APG-related studies									MTA		Planning is underway (See p. MTA-32 of the FY09-14 Draft CTP)
a. Aberdeen MARC station parking expansion											Planning underway.
b. Aberdeen MARC station relocation study											MTA initial railroad operations study completed. MDOT Phase I Market Analysis Study draft completed. Harford County Phase II OEA Grant underway.
c. MARC layover and maintenance facility											Planning underway. Project not funded for Design, Right-Of-Way, or Construction. (See p. MdTA-16 of the FY09-14 Draft CTP).
d. Conduct BRAC commuter bus study (to assess direct routes into APG and associated Park & Ride lots)											MTA study completed April 2008. Specific routes being evaluated. Discussions held with Delaware.

ABERDEEN PROVING GROUND - TRANSPORTATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
3) Support LOTS for Cecil and Harford Counties (FY '08)●									MTA	█	MTA awarded funds based on annual application cycle. (See p. MTA-26 of the FY09-14 Draft CTP)
IV. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)												
1) Concept development for Perryman access study to provide improved access to MD 159/US 40●									SHA	█	SHA completed concepts. Alternative selected. Engineering underway. (See p. SHA-H-4 of the FY09-14 Draft CTP)
2) Interchange improvements for US 40 at MD 715	—————▶								SHA	█	Concepts complete. Value Engineering study to identify alternatives underway. See pp. SHA-SW-7, SHA-H-7 of the FY09-14 Draft CTP)	
a. Planning and engineering●										Project is on schedule.	
b. Future project phasing	—————▶										Date to be determined.	
3) Interchange improvements and Express Toll Lanes for I-95 Section 100, from north of the I-895 Split to north of MD 43	—————●								MdTA	█	Improvements are underway. (See p. MdTA-16 of the FY09-14 Draft CTP)	
a. Planning and engineering●										Project is on schedule.	
b. Right-of-way●										Project is on schedule.	
c. Construction●										Construction underway, anticipated completion 2016.	

ABERDEEN PROVING GROUND - TRANSPORTATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
4) Planning study for I-95 Section 200, from north of MD 43 to north of MD 22●								MdTA	Green	Planning is underway. Project not funded for Design, Right-Of-Way, or Construction (See p. MdTA-16 of the FY09-14 Draft CTP).
5) I-95/MD 24 interchange improvements at MD 24/MD 924/Tollgate Road	————●								MdTA	Green	Construction is underway (See pp. MdTA-2, SHA-H-1 of the FY09-14 Draft CTP).
a. Planning and engineering●									Green	Project is complete.
b. Construction	————●									Green	Project is on schedule.
6) JFK (I-95) Park & Ride facilities, new lots at MD 152 and MD 24	————●								MdTA	Green	Project was incorporated into I-95 Section 200 Project. (Action Item IV.4. above) (See p. MdTA-16 of the FY09-14 Draft CTP)
a. Planning and engineering	—●									Green	Project is on schedule.
b. Right-of-way●									Green	Project is on schedule.
c. Construction	—●									Yellow	Project was incorporated into I-95 Section 200 Project (Action Item IV.4. above).
7) JFK (I-95) toll plaza planning study●								MdTA	Green	Project is underway (See p. MdTA-18 of the FY09-14 Draft CTP)

ABERDEEN PROVING GROUND - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
8) Expand and improve the MD 152 Park & Ride lot									MdTA		Project is complete.
a. Construction											Project is complete.
9) US 40 Hatem bridge deck replacement, including the US 40 at MD 222 intersection break-out project									MdTA		Construction underway. (See p. MdTA-15 of the FY09-14 Draft CTP)
a. Planning and engineering											Project is complete.
b. Construction											Project is on schedule.
10) MD 132 resurfacing, MD 462 to Beards Hill Road									SHA		Construction is underway. Anticipated completion in spring 2009. (See p. SHA-H-8 of the FY09-14 Draft CTP)
11) Construction of MD 755 Community Safety and Enhancement, MD 24 to Willoughby Beach Road (Phase I)									SHA		Construction is underway. Anticipated completion in fall 2009. (See p. SHA-H-8 of the FY09-14 Draft CTP)

*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period

ABERDEEN PROVING GROUND - WORKFORCE DEVELOPMENT & EDUCATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
I. Customize, Create and Expand Workforce Programs												
1) Establish Transition/One-Stop Career Center at Ft. Monmouth, New Jersey to provide employment and transition assistance	◆			●						DLLR	■	DLLR established Maryland Transition/ One-Stop Career Center in April 2008.
II. Facilitate Growth of Higher Education BRAC Programs												
1) Conduct feasibility study of creating regional higher education and research and development center to serve APG community	●									MHEC	■	MHEC started initial data-gathering and field study began December 2008.

ABERDEEN PROVING GROUND - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Provide Small and Minority Business Equal Access to Procurement/Business Opportunities											
1) Dedicate staff to interface with APG in business development capacity	●								GOMA, DBED		DBED provided small business assistance through specialized programs and counseling.
II. Enhance Economic Development Assistance/Outreach											
1) Participate in relocation fairs for Fort Monmouth and other relocating agencies	●	●	●	●					DBED, MSDE, DHCD, MHEC, DLLR, GOMA		DBED coordinated participation of State agencies in relocation fairs. Attended events, disseminated Maryland information, answered questions and provided materials.
2) Coordinate with APG to update BRAC movement timelines as well as personnel changes and profiles	●	●	●	●					DBED, MDP		DBED updated timelines, personnel changes and profiles in October 2008.
3) Review and process MEDAF applications resulting from Route 40 redevelopment and transit analysis	●	●	●	●					DBED, DHCD, MDP, MDOT		DBED, MDP and MDOT engaged in local studies of Route 40 redevelopment that will be used for applicability of MEDAF program.

ANDREWS AIR FORCE BASE - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Implement Strategic Roadway Investments: Near-Term Transportation Improvements											
1) Conduct traffic study to identify potential intersection improvements									SHA	Green	Study underway. Preliminary cost estimates and concepts being developed in coordination with AAFB and Prince George's County.
II. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Planning and engineering for assessment of BRAC transit needs									MTA	Green	Planning and engineering underway. (See p. MTA-32 of the FY09-14 Draft CTP)
2) Planning for Southern Maryland mass transportation analysis									MTA	Green	Corridor preservation study underway and expected to be completed during FY09. (See p. MTA-34 of the FY09-14 Draft CTP)
3) Support LOTS for Prince George's County and Prince George's County Local Bus Program (FY '08)									MTA	Green	Support underway. Funds awarded on an annual basis. (See p. MTA-29 of the FY09-14 Draft CTP)
III. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Construct new interchange at MD 4 and Suitland Parkway									SHA	Yellow	Project deferred due to national economic conditions. (See p. SHA-PG-16 of the FY09-14 Draft CTP)
a. Planning and engineering										Green	Planning complete. Engineering underway, and expected to be completed by spring 2010.
b. Right-of-way										Green	Right-of-way acquisition of properties underway.
c. Construction										Yellow	Construction deferred due to national economic conditions.

*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period

NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
I. Expand Affordable and Workforce Housing Opportunities												
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)										DHCD	On Track	DHCD updated the Qualified Allocation Plan includes extra points for BRAC related projects in the award of Federal Low Income Housing Tax Credits.
a. Dale Drive		Completed								DHCD	Completed	2007 Awards completed.
b. Wheaton Metro Kiss and Ride Development		Completed								DHCD	Completed	2007 Awards completed.
c. Takoma Park Preservation		Completed								DHCD	Completed	2007 Awards completed.
II. Strengthen Neighborhoods												
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)										DHCD	On Track	DHCD's 2008 Community Legacy awards included projects in BRAC jurisdictions. BRAC grants ranged from revitalization projects in Baltimore City, acquisition/ rehabilitation projects to preserve affordable housing in Anne Arundel County to market studies and revitalization projects in Harford County.
a. Montgomery - 5 Projects		Completed								DHCD	Completed	2007 Awards completed.

NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - TRANSPORTATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Promote Transportation Alternatives - Transit, Carpool and Vanpool											
1) Conduct feasibility study for new Medical Center metrorail station entrance			●							MTA	Study underway, completion December 2008. (See p. WMATA-3 of FY09-14 Draft CTP)
2) Emphasize transit improvements, given a heavily urbanized setting			●							MTA	Discussions underway.
a. Evaluate potential WMATA bus service adjustments and improvements			●							MTA	Evaluation underway. WMATA study kicked off in September 2008. (See p. WMATA-3 of FY09-14 Draft CTP)
b. Support local evaluation of direct shuttle service on base			●							MTA	MDOT is actively engaged with the Navy in evaluating and improving shuttle bus service from Medical Center Metro Station.
II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements											
1) Conduct traffic study to identify needed intersection improvements		●								SHA	Study complete. Four intersections near NNMC were prioritized for project development based on proximity to the base and projected future traffic operations, and are currently in design: MD 355 @ Cedar Lane; MD 355 @ Jones Bridge Road; MD 185 @ Jones Bridge Road; MD 187 @ Cedar Lane. (See p. SHA-SW-6 of the FY09-14 Draft CTP)
a. MD 355 @ Cedar Lane		●									Traffic Study Complete. Currently in design.
b. MD 355 @ Jones Bridge Road		●									Traffic Study Complete. Currently in design.
c. MD 355 @ South Wood Road		●									Traffic Study Complete.

NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - TRANSPORTATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
d. MD 185 @ Jones Bridge Road	—●			■					SHA	■	Traffic Study Complete. Currently in design.
e. MD 187 @ Cedar Lane	—●			■						■	Traffic Study Complete. Currently in design.
III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Planning and engineering for assessment of BRAC transit needs●			■					MTA	■	Project underway. (See p. MTA-32 of the FY09-14 Draft CTP)
2) Support LOTS for Montgomery County and Montgomery County's Local Bus Program (FY '08)●			■					MTA	■	Support underway. Funds are awarded on an annual basis. (See p. MTA-28 of the FY09-14 Draft CTP)
IV. Provide Technical Analysis											
1) Review locally-proposed Capital Beltway access improvements, including feasibility and operational issues	—●			■					SHA	■	Project complete. Technical paper available at http://www.mdot.state.md.us/Planning/brac/9-9_brac_updates/FINAL%20slimp%20ramp%20paper%20with%20cover%20letter.pdf .

NATIONAL NAVAL MEDICAL CENTER (BETHESDA NAVAL HOSPITAL) - ECONOMIC DEVELOPMENT & SMALL MINORITY BUSINESS

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Enhance Economic Development Assistance/Outreach											
1) Assess need for off-site lodging to support NNMC accommodations	●								DBED		DBED to work with local jurisdiction to identify need and funding to support study.

FORT DETRICK - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Implement Strategic Roadway Investments: Near-Term Transportation Improvements											
1) Conduct traffic study to identify potential intersection improvements	●								SHA	■	Project is on schedule.
2) Review signal system along US 40 from US 15 to Waverly Drive	●								SHA	■	Project is complete.
II. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Support LOTS for Frederick County (FY '08)	●								MTA	■	Project is under Annual Review.
III. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Planning and engineering for US 15 – New interchange at Monocacy Boulevard/Christopher Crossing	●								SHA	■	Project is delayed at Design Phase. SHA working with City of Fredrick and Fredrick County to move forward with Design.

*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period

FORT DETRICK - WORKFORCE DEVELOPMENT & EDUCATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Facilitate Growth of Higher Education BRAC Programs											
1) Assess feasibility of creating regional higher education and research and development center to serve Ft. Detrick community									MHEC		MHEC's initial data-gathering is underway, field study began December 2008.

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Enhance Information											
1) Provide technical support and comments to Ft. Meade regional housing study									DHCD	On Track	DHCD participated in review panel for the Fort George G. Meade area housing market analysis conducted by Sage Policy Group. Analysis commenced March 2008 and is ongoing.
II. Expand Affordable and Workforce Housing Opportunities											
1) Prioritize rental housing funds/LIHTC to reflect BRAC projects (FY 2007 awards below)									DHCD	On Track	DHCD updated the Qualified Allocation Plan to include extra points for BRAC related projects in the award of Federal Low Income Housing Tax Credits.
a. Annapolis Gardens - Bowman Court									DHCD	On Track	2007 Awards completed.
b. Cherrydale Apartments									DHCD	On Track	2007 Awards completed.
c. Poppleton Phase II									DHCD	On Track	2007 Awards completed.
d. Francis House aka Jenkins House									DHCD	On Track	2007 Awards completed.
e. Ellicott Gardens									DHCD	On Track	2007 Awards completed.
f. Steven's Forest Apartments									DHCD	On Track	2007 Awards completed.

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
2) Determine and implement appropriate BRAC related incentives for Baltimore City	◆				●					DHCD	■	DHCD announced a match of the \$3,000 provided by Baltimore City to 100 households each year as part of the LIVE Baltimore and Baltimore City "Buy into Baltimore" tours. To be eligible for the State funds, households would need to participate in the Maryland Mortgage Program.
III. Strengthen Neighborhoods												
1) Leverage Community Legacy to achieve Local Government revitalization goals (FY 2007 awards below - FY 2008 pending)	◆									DHCD	■	DHCD's 2008 Community Legacy awards included projects in BRAC jurisdictions. BRAC grants ranged from revitalization projects in Baltimore City, acquisition/rehabilitation projects to preserve affordable housing in Anne Arundel County to market studies and revitalization projects in Harford County.
a. Baltimore City - 18 Projects	●									DHCD	■	2007 Awards completed.
b. Howard - 1 Project	●									DHCD	■	2007 Awards completed.
c. Anne Arundel - 3 Projects	●									DHCD	■	2007 Awards completed.
2) Assist local economic and small business development through Neighborhood BusinessWorks (2007 projects reflected)	◆									DHCD	■	DHCD supported projects through program award.
a. Washington Village/ Pigtown Neighborhood Planning Council	●									DHCD	■	2007 Awards completed.

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
b. Federal Hill Main Street, Inc.●								DHCD	█	2007 Awards completed.
c. Govanstowne Business Association●								DHCD	█	2007 Awards completed.
d. Waverly Main Street●								DHCD	█	2007 Awards completed.
e. Fell's Point Development Corporation●								DHCD	█	2007 Awards completed.
f. Pennsylvania Avenue Redevelopment Collaborative, Inc.●								DHCD	█	2007 Awards completed.
g. Jonestown Entrepreneur Center●								DHCD	█	2007 Awards completed.
IV. Implement FY '08 Region-Specific Drinking Water & Wastewater Treatment Capital Projects											
1) Annapolis WWTP Enhanced Nutrient Removal●								MDE	█	Project is on schedule.
a. Design engineering●										
b. Construction		—————●									

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
2) Bowie WWTP Enhanced Nutrient Removal									MDE	[Green]	Project is on schedule.
a. Design engineering											
b. Construction											
3) Broadneck WWTP Enhanced Nutrient Removal									MDE	[Green]	Project is on schedule.
a. Design engineering											
b. Construction											
4) Cox Creek WWTP Enhanced Nutrient Removal									MDE	[Green]	Project is on schedule.
a. Design engineering											
b. Construction											
5) Dorsey Run WWTP Enhanced Nutrient Removal									MDE	[Green]	Project is on schedule.
a. Design engineering											
b. Construction											

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
6) Mayo WWTP Biological Nutrient Removal									MDE	Yellow	Project is delayed due to discussion of outfall location and public input.
a. Design engineering											
b. Construction											
7) Parkway WWTP Enhanced Nutrient Removal									MDE	Green	Project is on schedule.
a. Design engineering											
b. Construction											
8) Patapsco WWTP Biological & Enhanced Nutrient Removal									MDE	Green	Project is on schedule.
a. Design engineering											
b. Construction											
9) Western Branch WWTP Enhanced Nutrient Removal									MDE	Green	Project is on schedule.
a. Design engineering											
b. Construction											

FORT GEORGE G. MEADE - INFRASTRUCTURE & HOUSING

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
V. Support Environmental BRAC Processes											
1) Complete BRAC-related elements of Coastal Plain aquifer assessment			●						MDE		Project is on schedule.
2) Complete BRAC-related elements of Piedmont aquifer assessment			●						MDE		Project is on schedule.

FORT GEORGE G. MEADE - TRANSPORTATION												
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
I. Promote Transportation Alternatives - Transit, Carpool and Vanpool												
1) Evaluate additional direct transit service to Fort Meade through Local Bus (LOTS) Anne Arundel and Howard transit development plans		●								MTA	■	Anne Arundel and Howard Transit Development Plans (TDP) in draft form and under review.
II. Implement Strategic Roadway Investments: Near-Term Transportation Improvements												
1) Conduct traffic study to identify potential intersection improvements		●								SHA	■	SHA completed study. Six intersections near Fort George G. Meade were prioritized for project development based on proximity to the base and projected future traffic operations. Currently in design: MD 175 @ MD 713/Rockenback Road; MD 175 @ MD 174 (Reece Road); MD 175 @ Maps Road; MD 175 @ Max Blobs Park Road/Clark Road; MD 175 @ Disney Road; MD 174 @ Severn Road. (See p. SHA-SW-5 of the FY09-14 Draft CTP)
III. Implement CTP Transit Project Pipeline (FY 2008-2013 Draft CTP*)												
1) Planning for Odenton MARC Station - structured 2,500+ space parking garage		●								MTA	■	Project delayed until TOD projects are defined.
2) Planning for Baltimore Washington Investment Corridor Study, to include MARC market and capacity analyses (Greenbelt to BWI)		●								MTA	■	Draft report completed. (See p. MTA-41 of the FY09-14 Draft CTP). Additional evaluation to follow.
3) Central Maryland Transit Facility, Ft. Meade		●								MTA	■	Project planning underway. (See p. MTA-33 of the FY09-14 Draft CTP)

FORT GEORGE G. MEADE - TRANSPORTATION											
ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
a. Planning and engineering	-----●									MTA	Howard County is leading the review of alternative sites with assistance from MTA.
4) Support LOTS for Anne Arundel and Howard counties (FY '08)	-----●									MTA	Funds awarded based on an annual application cycle. (See p. MTA-26 of the FY09-14 Draft CTP)
5) Planning and engineering for assessment of transit needs for BRAC: Ft. Meade-related studies	-----●									MTA	Underway. (See p. MTA-32 of the FY09-14 Draft CTP)
a. Conduct BRAC commuter bus study (to assess direct routes into Ft. Meade and associated Park & Ride lots)	-----●										Study completed April 2008. Specific routes being evaluated.
IV. Implement CTP Highway Project Pipeline (FY 2008-2013 Draft CTP*)											
1) Planning study for MD 175 from MD 170 to MD 295	-----●									SHA	Project Planning underway, anticipated completion, Summer 2009. Location/Design Approval in Spring 2009. Not funded for Design, right-of-way, or Construction. (See p. SHA-AA-7 of the FY09-14 Draft CTP)
2) Planning study for MD 198, from MD 295 to MD 32	-----●									SHA	Project Planning Underway. Anticipated completion in Winter 2010/2011. Location/ Design Public Hearing and Approval expected in 2009. Not funded for Design, right-of-way or Construction. (See p. SHA-AA-8 of the FY09-14 Draft CTP)

*Time Frame for Project Pipeline is only from FY 2008-2013, the Draft CTP Period

FORT GEORGE G. MEADE - WORKFORCE DEVELOPMENT AND EDUCATION

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS	
	2008	2009	2010	2011	2012	2013	2014	2015				
I. Customize, Create and Expand Workforce Programs												
1) Establish Transition/One-Stop Career Center at DISA in Northern Virginia to provide employment and transition assistance	◆			●						DLLR	■	DLLR opened three Maryland Transition/One-Stop Career Center kiosks in 2008.
2) Assess feasibility of expanding higher education opportunities to serve Ft. Meade community	◆			●						MHEC	■	MHEC data gathering underway with field study to commence late December 2008.

FORT GEORGE G. MEADE - ECONOMIC DEVELOPMENT AND SMALL MINORITY BUSINESS

ACTION									RESPONSIBLE STATE AGENCY	PROJECT STATUS	COMMENTS
	2008	2009	2010	2011	2012	2013	2014	2015			
I. Provide Small and Minority Business Equal Access to Procurement/Business Opportunities											
1) Dedicate staff to interface with Ft. Meade in business development capacity	●								GOMA, DBED	■	DBED provided small business assistance through specialized programs and counseling.
II. Enhance Economic Development Assistance/Outreach											
1) Participate in relocation fairs for DISA, ATEC and other relocating agencies	●	●	●	●					DBED, MSDE, DHCD, MHEC, DLLR, GOMA	■	DBED coordinated participation of state agencies in relocation fairs. Attended events, disseminated information about Maryland, answered questions and provided materials.
2) Coordinate with Ft. Meade to update BRAC movement timelines as well as personnel changes and profiles	●	●	●	●					DBED, MDP	■	DBED updated timelines, personnel changes and profiles, October 2008.